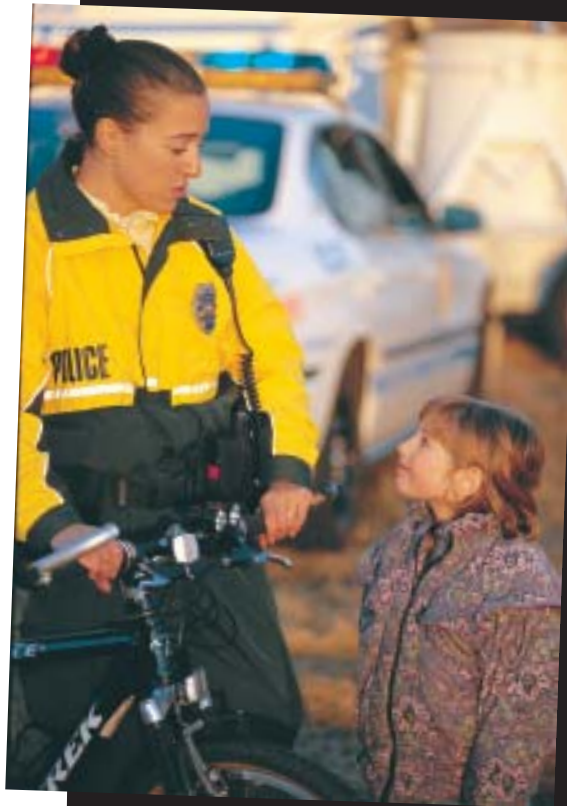


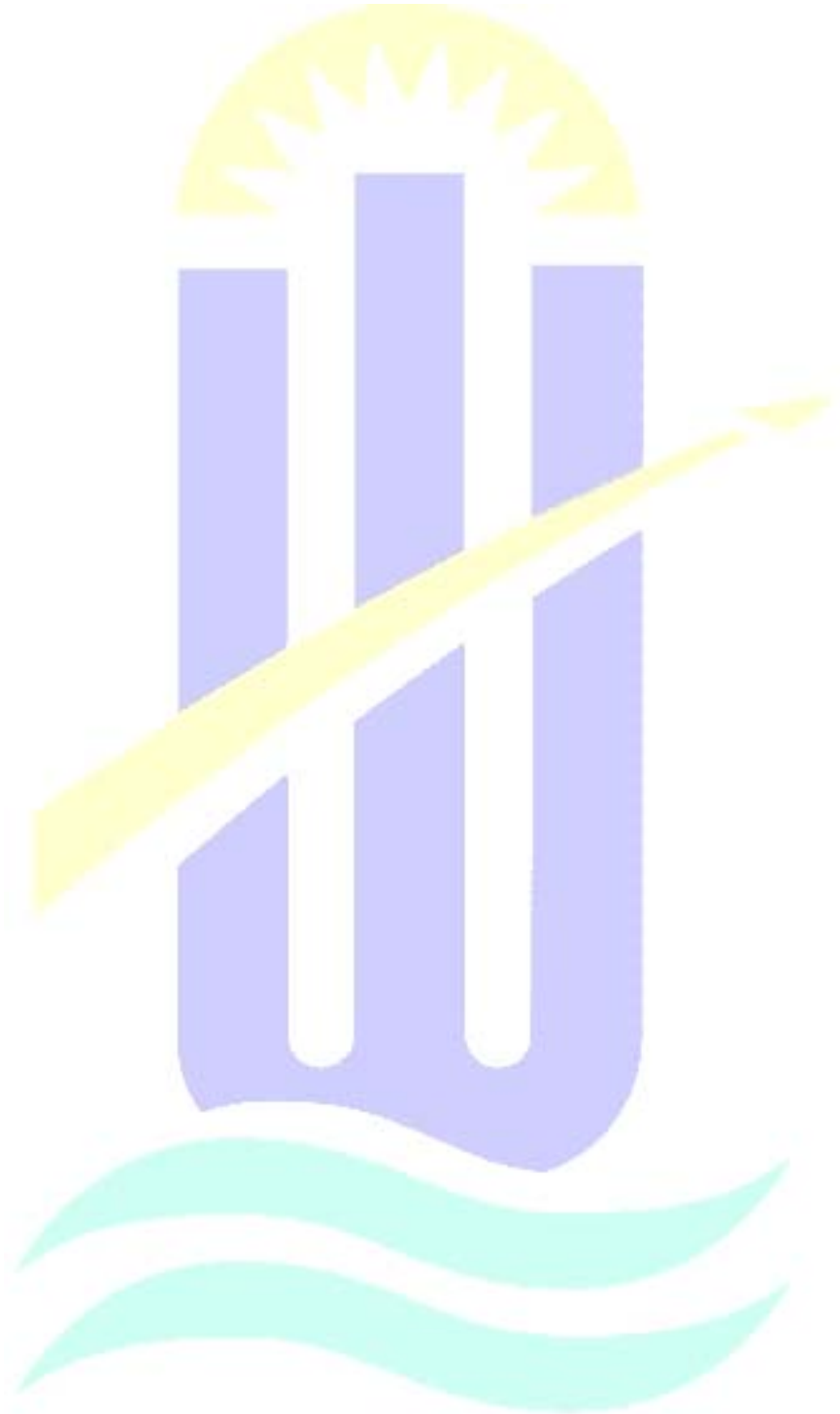
# Police



*"I enjoy being a police officer because it is a rewarding career that affords the unique opportunity to positively influence many lives."*

-Detective Wendy Hummell  
Gang Felony Assault Section







***The Wichita Police Department's mission is to provide professional and ethical public safety services in partnership with citizens to identify, prevent and solve the problems of crime, fear of crime, social disorder and neighborhood decay thereby improving the quality of life in our community.***

## RECENT ACCOMPLISHMENTS

- The Wichita Police Department was awarded the Webber Seavey Award by the International Association of Chiefs of Police. This prestigious award, which recognizes quality in law enforcement, was awarded to the Wichita Police Department for the third time in the last seven years.
- A new, state of the art MD 500E helicopter was purchased by the Police Department. This aircraft will significantly enhance aerial patrol functions and serves as a significant force multiplier.
- The Department added two new police beats in 2003 and restructured the remaining 36 beats. The restructuring helped balance the call load between the four patrol bureaus and improved response times.
- The crime rate in Wichita in five major areas was down in 2003, including homicide, vehicular homicide, robbery, aggravated assault and burglary.
- The Department received Homeland Security first responder gear. The Training Center distributed the gear and provided training on the proper use of the equipment.

## DEPARTMENT OBJECTIVES

1. Continue to identify and respond to the effects of city growth regarding the delivery of public safety services.
2. Maintain index crime clearance rates at or above the national average for comparable cities.
3. Enhance traffic safety in the community.
4. Enhance the Department's information and technology capabilities.
5. Continue implementation of our comprehensive recruiting plan, which reflects our commitment to developing a diverse workforce that mirrors the community.

## PERFORMANCE MEASURES

Dept. Objective	Program Measure Description	2001 Actual	2002 Actual	2003 Actual	2004 Projected	2005 Projected
1	Traffic fatalities	29	31	19	26	26
1	Traffic injury accidents	3,299	2,998	3,252	3,180	3,180
1	Injury accidents per 1,000 population	9.58	8.71	9.4	8.8	8.8
1	Moving citations	60,404	75,305	81,449	85,000	85,000
1	Citations per 1,000 population	175	218	237	240	240
1	DUI arrests	2,312	2,130	2,339	2,300	2,300
1	DUI arrests per 1,000 population	6.72	6.19	6.78	6.42	6.42
2	Average response time for emergency calls	5.6	5	4.5	4.5	4.5
2	Auto Thefts	1,793	1,827	1,876	1,830	1,830
2	Burglaries	4,460	4,526	4,097	4,360	4,360
3	Homicides cleared	71%	80%	109.5%	100%	100%
3	Rapes cleared	77%	82%	75.1%	80%	80%
3	Aggravated Assaults cleared	78%	83%	73.8%	80%	80%
3	Auto Thefts cleared	17%	17%	15.2%	17%	17%
3	Total UCR* Part 1** crimes per 1,000 population	69	71	68	68	68
3	Total UCR property crimes per 1,000 population	62	64	64	64	64
3	Burglaries cleared	17%	12%	17%	17%	17%
3	UCR part 1 crimes	24%	23%	20%	22%	22%
3	UCR violent crimes	66%	68%	75%	75%	75%
3	UCR property crimes	19%	18%	18%	20%	20%



## OVERVIEW

The Police Department seeks to maintain a safe environment for all residents and visitors of Wichita. This is achieved through a number of progressive approaches including partnering with the community, crime prevention activities, an aggressive community policing approach, neighborhood involvement, swift response to calls for service, and determined criminal investigation and apprehension activities.

The Department is organized into three Divisions: Field Services, Investigations and Support Services. Patrol Officers in the Field Services Division work from four Patrol Bureaus in Wichita—one in each quadrant of the city. In addition to patrol officers, each Field Services Bureau has a cadre of community policing officers and a Special Community Action Team (SCAT), as well as School Resource Officers who work out of the middle and high schools and provide prevention and mentoring activities.

The Investigations Division is located in City Hall and is responsible for the follow-up investigation of crimes. The Division is functionally organized around types of crime in order to facilitate Detective specialization and coordination. There are four Bureaus within the Division: Crimes Against Persons, Property Crimes, Special Investigations and Technical Services.

The Support Services Division, also located in City Hall, performs many ancillary activities and includes the Administrative Services Bureau, Records Bureau, Special Operations and the Wichita/Sedgwick County Law Enforcement Training Academy.

## DIVISION DESCRIPTIONS

**Field Services Division:** Basic police response is provided from the Field Services Division. Police substations - one in each quadrant of Wichita - are staffed 24-hours a day providing residents

*Currently, the City is divided into 38 beats with each beat having six officers and a beat coordinator who responds to neighborhood needs.*

around-the-clock access to police assistance. Each substation serves as an office for more than 100 police officers assigned to the Bureau.

In addition, satellite offices have been established throughout the city, typically through partnerships with the private sector and other public agencies. With police presence in the four Neighborhood City Halls, which opened in 2001, citizens have even more access to police services.

Patrol activities are organized at the beat level. Currently, the city is divided into 38 beats with each beat having six officers and a community police officer, called a beat coordinator, that respond to neighborhood needs. During the last decade, a

significant expansion of police services was undertaken, initially establishing community policing in only a few selected beats. The impressive results of the trial program led to the implementation of community policing citywide. During the increase in commissioned strength from 1995 through 1998, the City defrayed a significant portion of the cost by utilizing federal grant dollars. However, the federal grants supporting beat officers expired July 2000, increasing the level of General Fund dollars needed to support the Police Department.



*Patrol services are housed at four Police sub-stations, located in each quadrant of the City. More than 100 officers work from each sub-station. In addition, satellite community police offices are located throughout the City, including Neighborhood City Halls.*

Field Services personnel focus on proactive (crime prevention activities) and reactive (responding promptly to calls for service) functions. The effectiveness can be measured in a variety of ways. While response times and crime rate are good indicators, the Department also looks at quality of life issues, partnerships within the community, crime trends and the responsiveness to community concerns to evaluate the effectiveness of Field Services personnel.

**Community Policing – SCAT:** Police services are tailored to meet the specific needs of a particular beat through community policing. Although the community policing philosophy is pervasive throughout the organization, each beat coordinator serves as a direct and easily identifiable link between neighborhood residents and the Police Department. The Beat Team concept is heavily emphasized, whereby the Beat Coordinator conducts regular meetings with the patrol Officers who work on the beat to address neighborhood concerns and crime trends.

Twice, the International Association of Chiefs of Police has recognized the community policing efforts of the Wichita Police Department. The prestigious Webber Seavey Award was presented to Wichita in 1996 and 2003. Both awards were in recognition of community policing efforts.

Each of the four patrol bureaus has eight officers and two supervisors that form a Special Community Action Team. The teams direct efforts to improve the quality of neighborhoods by emphasizing enforcement at specific areas of suspected





criminal activity including drug houses, burglaries, traffic concerns and gang activity.



*Each of the 38 patrol beats has an assigned community police officer. This officer acts in the role of the beat coordinator, interacting directly with the community in an effort to tailor police services to meet each neighborhood's specific needs.*

**Traffic:** Each Patrol Bureau has Traffic Officers dedicated to traffic concerns. The Officers focus on DUI enforcement, as well as accident investigation and routine traffic ordinance enforcement. In addition, a centralized unit is included in the Support Services Division staffed with detectives who conduct follow-up investigations on all hit and run accidents and traffic fatalities.

To address enforcement efforts at high-risk locations, the Department implemented the NOTE (Neighborhood Oriented Traffic Enforcement) program. The NOTE program, using computer analysis on accident and fatality information, focuses on enforcement and deterrence activities. Traffic Officers also respond to complaints by conducting traffic enforcement activities in response to citizen suggestions.

To increase the effectiveness of traffic control, civilian traffic investigators were replaced by commissioned officers that, in addition to accident investigation, also enforce traffic ordinances and respond to other calls for service. To decrease traffic accidents and fatalities, additional radar units were purchased for marked patrol cars. The additional radar units will effectively quadruple the number of radar-equipped Officers. Additionally, the Department added four unmarked traffic cars in 2003 – one for each Bureau. Because drivers often mask aggressive driving behavior when they see marked patrol cars, the unmarked units have been particularly effective in addressing aggressive driving issues such as road rage, unsafe lane changes, tail gaiting, etc.

In 2002, the Department used grant money to purchase four radar trailers. Each Bureau has a trailer, which can be placed on the street to measure the speed of traffic. The large display shows the speed a driver is traveling as he passes the trailer.

The trailers have on board computer software that allows the Department to track vehicle speeds, times and dates. This information allows Officers to set up enforcement activity times for maximum efficiency and to provide the neighborhood residents with informed feedback on traffic concerns.

**School Resource Officers:** Field Services personnel also staff the Department's School Resource Officer positions. A total of 22 Officers are assigned to public high schools and middle schools in the Wichita area. Eight of the positions were funded with federal grants through July 2003. In addition to providing classroom curriculum, the Officers serve as role models to youth, coordinating extra curricular activities that are often geared toward at-risk youth. The School Resource Officers, coupled with the School Liaison Officers (Support Services Division) who work with elementary school students, increase the focus on prevention of criminal behavior by identifying at-risk youth and working with them to encourage positive behaviors.

**Investigations Division:** This Division handles the follow up investigation of criminal offenses. Investigations are conducted by more than 100 commissioned personnel, primarily Detectives who work closely with the District Attorney and the City Prosecutor. The Detectives are organized in functional areas: Homicide, Sex/Domestic Violence Crimes, Gang/Felony Assault, Exploited and Missing Children, Night Detectives, Auto Theft, Financial Crimes, Burglary, Robbery and Larceny. In addition, the Division includes Narcotics, Intelligence and Administrative sections. The Investigations Division is also responsible for Technical Services (Crime Scene Investigation) and the Property and Evidence facility. This Division is also home to the Victim's Assistance program that was implemented in 2002. The two positions in this program are funded by a grant through the Kansas Governor's Federal Grants Program.

**The Homicide Section had a 100 percent clearance rate in 2003.**



*The Wichita Police Department focuses on drunk drivers in an effort to reduce traffic fatalities. Traffic officers perform DUI enforcement from the four police bureaus.*



The Division focuses on the clearance of criminal offenses, which means that a suspect has been identified and charges have been filed against the suspect. Recent improvements in clearance rates are attributable to the increased number of Detectives that were added through the Public Safety Initiative, the reorganization of the Division and improved technology. In 2001, the improvements in the Investigations Division led to recognition of the Police Department as a finalist for the prestigious Webber Seavey Award for Quality in Law Enforcement. In 2003, additional computers were provided to Detectives to enhance their investigative capabilities.

**Crimes Against Persons Bureau:** The budget funds 45 commissioned positions that investigate violent crimes. This Bureau includes the following sections: Homicide, Gang/Felony Assault, Sex/Domestic Violence, Exploited and Missing Children (which also includes computer crimes) Night Detectives and the Victim's Assistance Unit. Clearance rates in this Bureau have increased dramatically in the past few years and are consistently higher than the national average for cities of the same size. In 2003, the Department experienced a 100 percent clearance rate in homicides. This Bureau is also very involved in the community. Each year members of this Bureau provide countless hours of public education giving presentations on gangs, threat assessment, domestic violence and many other timely issues.

**Crimes Against Property Bureau:** Less violent, property crimes are investigated by the 47 Detectives assigned to this Bureau. This Bureau houses the following sections: Auto Theft, Larceny, Burglary, Robbery, Financial Crimes and Pawn Shop. Similar to other cities across the nation, Wichita has seen an increase in the area of Financial Crimes particularly fraud and identity theft. Financial Crimes Detectives regularly present fraud alerts and traveling con-man awareness programs to the community, and make presentations to the Wichita Area Retail Crime Council.

Members of this Bureau have received extensive training in the Department's latest technology – the GeoCrime computer application. This computer application allows personnel to quickly identify and track crime trends. GeoCrime promises to be a very useful tool in addressing property crimes.

**Special Investigations Bureau:** This Bureau is tasked primarily with the investigation of narcotics violations. This Bureau is staffed with 32 positions including the Administrative Detectives who file drug cases; the Undercover Section that focuses on drug investigations and an Intelligence Section that monitors and attempts to locate and arrest violent criminals. This Bureau is also responsible for liquor licenses, the Department's Narcotic Seizure Program, and the Canine Unit. In 2003 the Milk Bone dog company, through a \$5,000 donation, made it possible for the Department to purchase a new drug dog.

This Bureau also provides support to other sections of the Department on projects such as surveillance and other special events that may require extensive research. This Bureau has three Detectives assigned to the Drug Enforcement Agency and one Detective assigned to the Crime Stoppers program.

**Technical Services:** The Technical Services Bureau has 14 crime scene investigators and supervisors who focus on collecting evidence at crime scenes. Two photographers manage photographs of evidence, and two forensic examiners analyze latent fingerprints to identify suspects. The Department utilizes a terminal networked to the Automated Fingerprint Identification System (AFIS) at the Kansas Bureau of Investigation headquarters in Topeka. AFIS has proven to be invaluable in solving crimes and identifying criminals, resulting in higher clearance rates.

*Technical Services is a component of the Investigations Division that has 14 crime scene investigators and supervisors who focus on collecting evidence at crime scenes.*

The Property and Evidence facility is staffed with seven positions and is responsible for storing and transporting all evidence and found property.



*An eager young bike rider practices slow speed handling skills under the watchful eye of a Wichita Police School Liaison Officer.*

**Support Services Division:** This Division provides a variety of support services to the Department. The Division is organized into four bureaus: Administrative Services, Records, Training and Special Operations. The Professional Standards Bureau is also included in this Division, but reports directly to the Chief of Police.



**Administrative Services:** Administrative Services includes Community Affairs, School Liaison, Fiscal Affairs, Court Liaison, Information Services and Homeland Security. The three Officers and Supervisor assigned to Community Affairs focus on crime prevention and provide free security assessments to Wichita residents and businesses. They also coordinate a number of community and youth programs including Camp Awareness, Christmas Crusade and National Night Out.

The staff of six in the Fiscal Affairs section is responsible for payroll, budgeting, procurement, false alarm administration and all other Departmental financial matters.

The Court Liaison section coordinates Officer appearances in court to mitigate Officer inconvenience and overtime.

The five School Liaison Officers work with children, teaching the DARE program to area fifth graders, as well as administering other prevention programs. During the summer months their responsibilities include bicycle clinics and patrol duties.

In 2002, the Administrative Services Bureau assumed responsibility for the monitoring the City's false alarm ordinance.

In November 2003, the Department created a new Homeland Security position – Coordinator for Emergency Planning and Security. This position is responsible for coordinating security efforts of City of Wichita infrastructures. Also included in this section is one Detective who is assigned to the FBI's Joint Terrorism Task Force.

**Records Bureau:** This Bureau has 74 civilian positions divided into four sections that include Data Entry, Special Police Information Data Entry and Retrieval (SPIDER), Central Records and Case Review. SPIDER

provides informational support, typically via radio, to Officers checking suspects for various warrants and other pertinent information.

Other Records Bureau staff provides support in creating, transcribing and filing police cases. Report transcription has improved with the digital dictation system. The digital dictation system has improved the speed and effectiveness with which police reports are recorded and can subsequently, be accessed. In addition, the new public safety computer system, E\*Justice, and the associated imaging capabilities will further enhance the productivity of this function.

## Police Initiatives to Accomplish Objectives

- Implement beat reorganization
- Conduct an analysis of demographics, call load and weighted call load
- Conduct an analysis of the Sheriff Department's call load for annexed land and proposed annexations
- Determine how annexations and proposed annexation may affect Department Sections.
- Analyze monthly index crimes trends
- Continue to use available resources to respond to crime trends
- Continue development of partnerships with the community and other agencies to address crime trends
- Share information on successful strategies
- Work with local media to disseminate suspect information, when appropriate
- Complete implementation of the Comprehensive Traffic Safety Plan
- Coordinate with local media to advertise traffic concerns and projects
- Encourage personnel to place an appropriate emphasis on DUI enforcement.
- Continue to perform special Lidar exercises in high accident locations and NOTE areas
- Conduct an analysis of neighborhood-based traffic enforcement
- Mandatory DUI and Traffic Crash training for Field Services personnel
- Explore implementation of wireless communications, Internet access, voicemail, handhelds, bar coding, etc.
- Search for grant money available to fund IT enhancements
- Partner with the IT/IS to apply for grant funding
- Provide training to personnel on expanded IT capabilities
- Continue to partner with community members and grass roots organizations in recruitment efforts
- Attend multi-cultural and culturally specific events in the community to promote the Department and to recruit
- Utilize non-traditional methods of recruiting; i.e. Internet, radio, public speaking engagements, etc.

**Training Bureau:** The Wichita/Sedgwick County Law Enforcement Training Academy coordinates recruit training, in-service training and firearms training for all Department staff. In conjunction with the Sedgwick County Sheriff's Office, the Police Department operates a Training Center in north Wichita. Expenses are generally split; 75 percent City, 25 percent County. The facility also functions as a back-up emergency communications center. Annually, an average of 40 police recruits are trained. Staff also coordinates more than 25,000 hours of in-service training for commissioned personnel.

In 2002, the City Safety Office purchased a new driving simulator. Working closely with Police Training staff, the simulator has been utilized by Police to enhance recruit driving awareness, in an effort to reduce vehicle accident costs. The Training Bureau also provides firearms training at the Joint Law Enforcement Firearms Training Facility. Costs of the facility are shared equally between the Police Department and the Sedgwick County Sheriff's Office. The facility provides both live fire and simulated firearms training.





**Professional Standards Bureau:** This Bureau is staffed by three commissioned and one civilian employee. The Bureau is responsible for conducting fair and impartial investigations into allegations of employee misconduct.

**Special Operations Bureau:** This Bureau is responsible for the Air Section, Accident Follow-up Unit, Warrant Office and auxiliary units including the eight-member Explosive Ordnance Device Unit that handles ordnance disposal throughout the region; the highly trained Special Weapons and Tactics team of 15 WPD commissioned personnel available for high risk, violent or hostage situations; the 12-member Honor Guard that represents the Department and City at special events; and the seven-member Mounted Unit. In addition, the Bureau coordinates the Chaplain program and the Reserve Unit, in which trained civilians volunteer to augment Police Services.

The Air Section currently operates a MD 500E turbine helicopter, purchased in 2003. Three commissioned positions and one mechanic are assigned full-time to helicopter duty. The helicopter provides air support during automobile pursuits allowing Patrol Officers to use less aggressive pursuit tactics. Other services include searching for fleeing suspects and missing persons.

The Mounted Unit provides crowd control services, particularly during the annual Wichita River Festival. The Mounted Unit is utilized for patrolling the Old Town entertainment district and shopping centers during the holiday season.

The Warrant Office works in close coordination with Information Services, SPIDER and the beat teams to apprehend persons with City warrants. The Warrant Office includes eight commissioned officers and several civilian support staff. Annually, the Warrant Office serves more than 6,000 warrants.

## FINANCE AND OPERATIONS

The Police budget funds 653 commissioned positions, including the 141 added since 1995 as part of the Public Safety Initiative. Police Department personnel is financed primarily from the General Fund; currently only one commissioned position is grant funded. Some costs are offset by revenues, including reimbursements from the Sedgwick County Sheriff's Office for a small portion of SPIDER costs and reimbursements from the State of Kansas for training center costs.

Police Department operations are financed in part with grant funds, typically for equipment and supplies. As shown in the table, nearly \$1.5 million is expected from grants in 2003. The department has received Local Law Enforcement Block Grant funding for nine years, which funds special projects, overtime and equipment. Narcotic Seizure funds are used to finance specific narcotics-related investigation expenditures and other equipment. The Victims of Crime Act (VOCA) grant funds two civilian positions that provide assistance to crime victims, particularly the elderly and violent crime victims. Eight School

Resource Officers were grant funded, but the funding expired in July 2003.

## FUTURE CHALLENGES

- Securing a permanent location for the Property and Evidence Facility
- Continued funding of 10 additional School Resource Officer positions
- Adding additional commissioned personnel and equipment
- Adding a Financial Crimes Detective to meet the demands of this rapidly growing crime trend
- Equipment replacement: mobile computer terminals and radios
- Modular furniture/storage for sixth floor investigative personnel
- Expanding current substations
- Need for additional substations
- Responding to the continued growth and economic development of the city

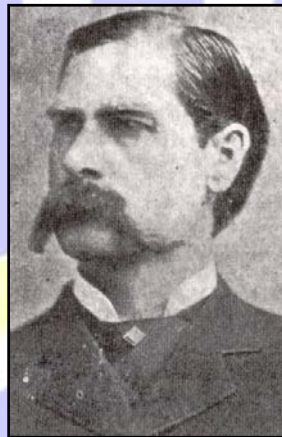




## Police Department Budget Summary

	2003 Actual	2004 Adopted	2004 Revised	2005 Adopted	2006 Approved
Personal Services	45,356,967	47,517,440	49,121,530	50,711,830	52,292,880
Contractual Services	4,784,206	5,392,290	5,523,939	5,553,060	5,728,640
Commodities	1,028,094	715,630	810,499	728,310	726,010
Capital Outlay	93,759	0	39,423	0	0
Other	47,247	416,040	0	0	0
<b>Total Police Department. Expenditures</b>	<b>52,147,273</b>	<b>54,041,400</b>	<b>55,495,391</b>	<b>56,993,200</b>	<b>58,747,530</b>
Other Grants	1,161,252	0	64,419	60,080	61,650
Local Law Enforcement Block Grant	421,562	0	0	0	0
Narcotics Seizure Funds	226,547	0	0	0	0
COPS in Schools grant	169,038	0	220,752	0	0
Victims of Crime Assistant grant	72,760	91,920	83,330	84,810	86,450
General Fund	50,096,114	53,949,480	55,126,890	56,848,310	58,599,430
<b>Total Police Department. Resources</b>	<b>52,147,273</b>	<b>54,041,400</b>	<b>55,495,391</b>	<b>56,993,200</b>	<b>58,747,530</b>
Total commissioned positions	643	643	653	653	653
Total full-time civilian positions	187	187	188	184	184
Total part-time civilian positions	4	4	4	4	4
Total FTE positions	835	834	843	839	839

For additional information on the Police Department visit [www.wichita.gov](http://www.wichita.gov)



### **Wyatt Earp**

*One of Wichita's early and best known law enforcement officers – appointed April 21, 1875 – was Wyatt Berry Stapp Earp (1848-1929). He was described by his friend, W.B. "Bat" Masterson, as "absolutely destitute of physical fear." Serving under Marshall Mike Meagher, Mr. Earp earned \$60 a month. It was his first policing job.*

*Wyatt's first recorded Wichita arrest was reported in the Weekly Beacon, May 12, 1875. Making his rounds, he ran across a man who fit the description of W.W. Compton, who was said to have stolen two horses and a mule in Coffey County. At first Compton gave an alias name and tried to run when Earp didn't believe him. Earp caught him and hauled him to jail, extracting a confession as to his identity on the way.*

*Source: Wichita Police Department, 1871-2000, pg. 15.*